



Fact Sheet 2021

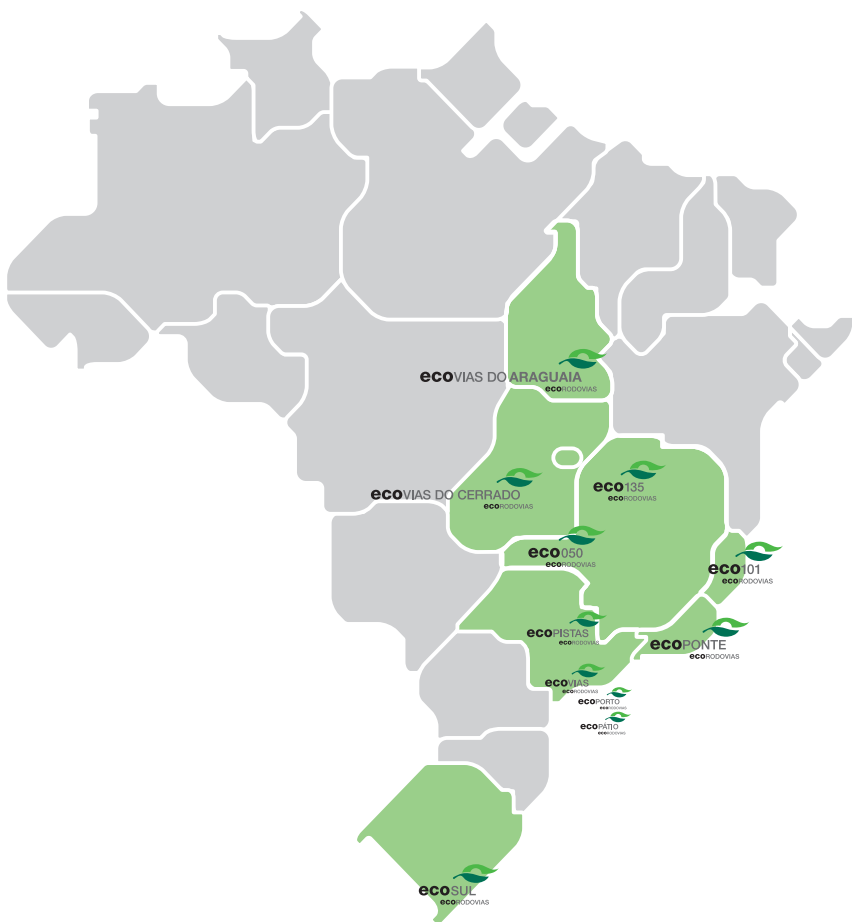
EcoRodovias: our business in one page

We are a Brazilian company with a relevant position in the infrastructure sector, focusing on road concessions. We have been operating in the country for more than 20 years and manage more than 3,300 km of highway extension in import and export road corridors and relevant tourist routes.

The company's portfolio includes nine road concessions, the most recent being Ecovias do Araguaia - conquered in April 2021 and responsi-

ble for managing BR-153/414/080/TO/GO, 851 kilometers long - in addition to a port asset.

With shares traded on B3's Novo Mercado, EcoRodovias is a company controlled by ASTM, the second largest operator of road concessions in the world. It has 4,500 employees and is present in eight Brazilian states, headquartered in São Paulo (SP).



Ecovias do Araguaia

851 km
Concession period:
2021-2056



Eco 050

436.6 km
Concession period:
2014-2044

Eco 135

364 km
Concession period:
2018-2048

Ecovias do Cerrado

437 km
Concession period:
2019-2050



Eco 101

478.7 km
Concession period:
2013-2038



Ecoponte

28.7 km
Concession period:
2015-2045



Ecovias dos Imigrantes

176.8 km
Concession period:
1998-2034

Ecopistas

143.7 km
Concession period:
2009-2039

Ecoporto

176 thousand m² of total area
Concession period:
1998-2023

Ecopátio

443 thousand m² of area
Concession period:
1999-2029



Ecosul

457.3 km
Concession period:
1998-2026

In numbers



+ than 4.5 thousand
employees



+ than 3,300 km
of managed highways



+ than 5 thousand
direct jobs created in
last 5 years



411 million
paying vehicles



R\$ 867.3 million
in Service Tax
(ISS) paid to 115 municipalities

Identity



Our vision

Be the best road infrastructure manager
in Brazil, with sustainability



Mission

Create value by undertaking road assets
in a sustainable, synergistic, ethical and innovative way



Values

Collaboration
Ethics
Focus on results
Initiative
Sustainability

Commitment to sustainability

At EcoRodovias, we work on the environmental, social and governance (ESG) agenda in an integrated manner with business strategy and risk and opportunity management.

ESG management integrates leadership decisions and has been formally included in strategic

planning since 2020. The theme is strengthened through the Corporate Sustainability Committee, which advises the CEO and the Executive Board, the sustainability committees of the concessions and the definition of goals and objectives associated with socio-environmental aspects that even impact the variable remuneration of leadership.



HOW WE SPEED UP THE AGENDA

- **Adherence to global agendas** - EcoRodovias has a public commitment plan related to the Sustainable Development Goals (SDGs) and is a signatory to the United Nations Global Compact and Free and Equal;
- **Sustainability Committees** - present at the holding company and subsidiaries, bring together more than 100 company professionals to discuss and plan actions in the ESG field;
- **Market indexes and segments** — for 11 consecutive years, the company has been part of the Corporate Sustainability Index (ISE) portfolio. It is also part of the Novo Mercado, the most demanding segment of B3 regarding corporate governance practices, and in 2021 it entered the portfolio of the Carbon Efficient Index of the Stock Exchange (ICO2 B3);
- **Goals and commitments** — the company maintains and communicates indicators and objectives for the topics of climate change, road safety and diversity. It has goals to reduce its greenhouse gas emissions and remain at ISE, which have been part of the executive and employee remuneration criteria for seven years;
- **Materiality and engagement** — EcoRodovias carries out engagement and dialogue processes with the stakeholders, resulting in the company's materiality (*read on the next page*).
- **Certifications** — all concessions maintain ISO 9001 (quality), ISO 14001 (environment), ISO 39001 (road safety management) and ISO 45001 (occupational health and safety) certifications. In January 2022, only new units worked to obtain their certificates. In 2021, the holding company also obtained ISO 37001, focused on anti-bribery controls.

Priority topics

For more than a decade, EcoRodovias has been carrying out materiality processes to understand the most relevant ESG impacts and themes from the perspective of its stakeholders.

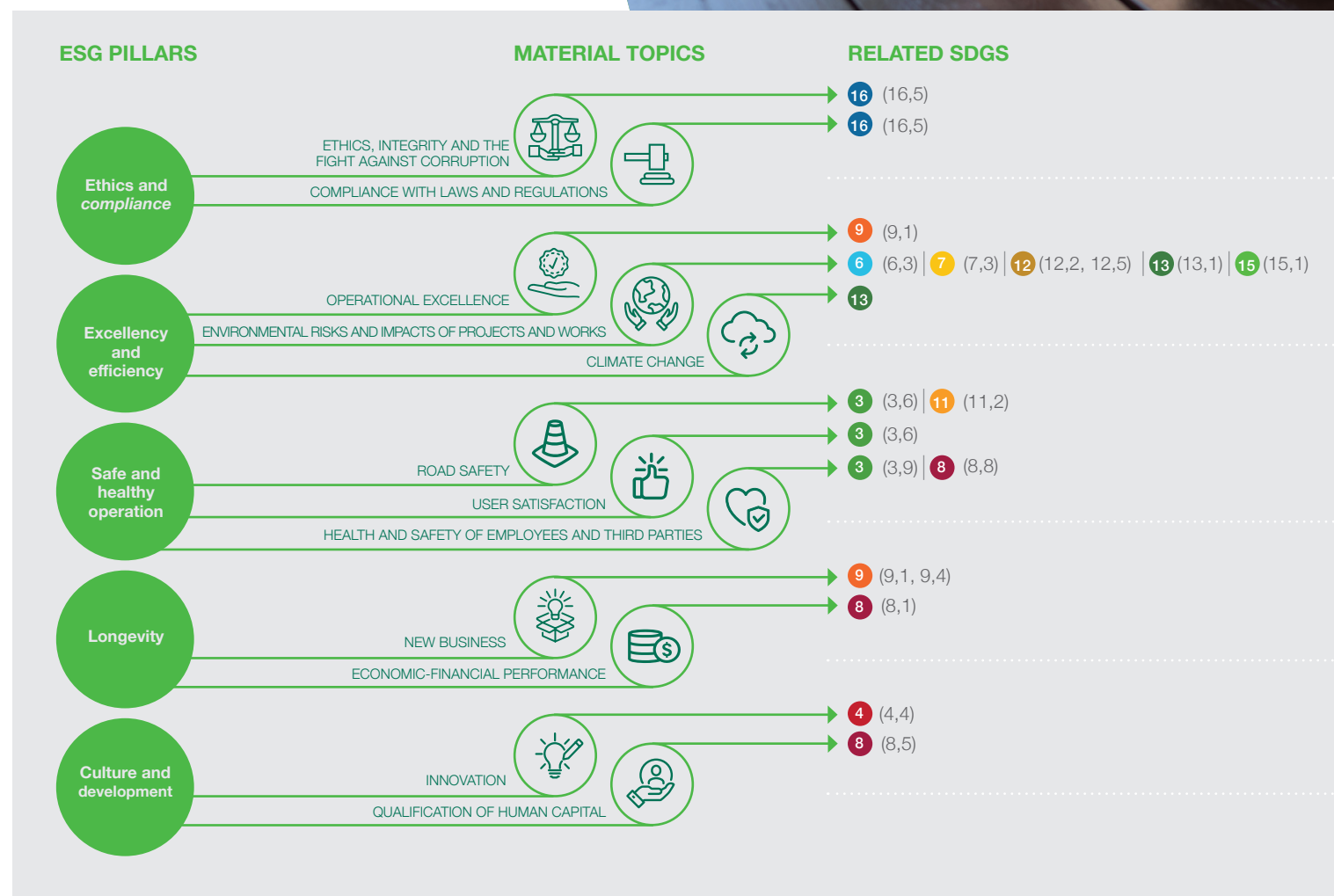
The process is based on guidelines such as the Global Reporting Initiative (GRI) Standards and the Value Reporting Foundation (VRF) Integrated Reporting Framework and, in 2020, was executed as part of the company's strategic reflection.

In four stages (identification, prioritization, analysis and validation), consultations were carried out with internal and external *stakeholders*, document evaluations, policies and sectoral studies, and an ESG perception analysis, with the following indicators:

- **Online inquiry:** 261 employees, 86 community members, 42 suppliers, 25 regulators and 26 members of the public sector;
- **Interviews:** 3 representatives from regulators (ANTT, Artesp and DER-PR), 24 investors and 6 leaders and executives;
- **Inquiry users:** 604 participations (with support from ConectCar).

The process resulted in the survey of 12 material themes, grouped into five pillars, submitted to the

validation of senior leadership. They connect to the business strategy, direct investments, guide communication with the market and society, and integrate the reflections of the Sustainability Committee.



Strategy and investments

STRATEGIC FOCUSES

Growth based on:

- Careful participation in state and federal road concession auctions and programs
- Acquisitions (inorganic growth)
- Execution of new projects and works in the current portfolio
- Evaluation of contractual amendments and solution of economic and financial rebalancing

Operational excellence based on:

- Implementation of technologies to provide quality and safety to users
- Integration of new concessions to the culture and organizational model
- Ethics, integrity and management of corporate, operational, and strategic risks
- Capital allocation oriented to attractive rates of returns on investment
- Cost and Productivity Discipline

Based on the guidelines of the Board of Directors, the 2021-2025 strategy of Grupo Ecorodovias focuses on the competitive advantages of the Group's portfolio of assets and projects to ensure solid and sustained growth, supported by the technical expertise and capital invested by the controlling shareholder.

The current strategic planning cycle defines guidelines for responsible business growth, combining asset balance, presence in strategic regions of the country, commitment to sustainable development and careful analysis of risks and opportunities in the sector.

CAPITAL ALLOCATION

Since the Group's founding in the late 1990s, more than R\$ 18.7 billion have been invested by 2021 in works and projects in road concessions.

Controlling the company's leverage is one of the focuses: in December 2021, the net debt/Adjusted EBITDA ratio indicator was 3.3 times.



How we create and share value

The integrated view of our impacts and the capital we access guides EcoRodovias's value creation analysis. Efforts to achieve results with attention to the ESG agenda translate into projects, investments, and actions that address financial and non-financial impacts, control risks, and open new business opportunities.

Check out some of the Company's value generation drivers, based on the capital model proposed by the Value Reporting Foundation (VRF) in the Integrated Reporting Framework.



NATURAL CAPITAL

Climate change in focus

Climate management is a company commitment that encompasses the team's variable remuneration and various actions:

- **Participation in the** Disclosure Insight Action (CDP);
- **Neutralization of emissions through the acquisition of Carbon Credits** under the UN Clean Development Mechanism (CDM) and Reducing Emissions from Deforestation and Degradation (REDD);
- **Managing climate change risks and opportunities**, such as event impacts extreme weather on road assets and flows;
- **168,488.24 Tons of CO2 offset** in 8 years through the acquisition of carbon credits.



SOCIAL AND RELATIONSHIP CAPITAL

Social investment

In 2021, EcoRodovias contributed almost R\$ 10 million in encouraged projects and invested approximately R\$ 2 million in private social investments, directly benefiting around 265,000 people and more than 1 million people indirectly.

These projects are related to the themes of culture, care for the elderly, better living conditions for children and teenagers, sports incentives, road safety and socio-environmental education.



INTELLECTUAL CAPITAL

InovaECO: thinking differently with the team

The InovaECO program strengthens the vision of generating ideas and solutions in the business, mobilizing employees and partners:

- **More than 235 ideas registered** on the platform since 2019;
- **5 innovations implemented** as a result of the program.



HUMAN CAPITAL

Action for diversity

The EcoRodovias diversity & inclusion program defines governance and actions for the evolution of the subject in the Company:

- **Five pillars:** Women, LGBTQIAP+, people with disabilities, race and Generational Living;
- **Corporate committee and 4 affinity groups;**
- **D&I training for operational leaders,** with 80% participation;
- **Maintenance of support for Free and Equal,** a UN initiative for LGBTI+ rights.



FINANCIAL CAPITAL

Additives to promote impact

It is part of EcoRodovias's strategy to seek additive opportunities that contribute to improving managed roads and balance investment plans:

- **In 2021, Ecovias dos Imigrantes signed the Definitive Modifying Additive Term with the Granting Authority,** which extended the concession until 2034, rebalanced regulatory liabilities, closed lawsuits, included investments and other obligations.



MANUFACTURED CAPITAL

Renewed portfolio

EcoRodovias's strategy of participating selectively and judiciously in auctions brings achievements that lengthen and diversify its portfolio:

- **In 2021, the consortium formed by EcoRodovias (65%) and GLP (35%) won the BR-153/414/080/TO/GO (Ecovias do Araguaia) auction;**
- **The contract adds more than 850 km to the managed highways** and creates a connection between the assets of the Center-South of the country, carrying the brand from the Group to the Central-West/North border;
- **EcoRodovias invested more than R\$ 18.7 billion** in its assets between 1990 and 2021.

Ecovias do Araguaia in numbers

+ than 850 km managed
R\$ 7.8 billion in works foreseen in the contract
R\$ 6.2 billion in operating costs

Planned investments

622 km of duplications
144 new returns
42 interconnection devices
27 km of additional tracks and
16 new accesses
19 pedestrian walkways
90 km of marginal roads

Impact

14 thousand direct jobs and indirect should be generated with the concession

To learn more

EcoRodovias maintains several channels to report on its ESG topics. You, an investor, can consult data on the Sustainability and Investor Relations websites and the Integrated Sustainability Report, check specific documents or ask questions with the Sustainability and Investor Relations areas.

E-mail: invest@ecorodovias.com.br.

Grupo EcoRodovias

Rua Gomes de Carvalho, 1.510,
3rd floor – Vila Olímpia, São Paulo/SP
Telephone: +55 (11) 3787-2667
www.ecorodovias.com.br



